

Section 12 of the Handbook sets out the arrangements that the Board of Governors has in place for monitoring its own performance, as well as that of the University. The general performance of the University as a whole is monitored by the Board of Governors through annual reports on a number of indicators presented by management. These form the basis for the University's annual account to HEFCE which is presented each summer.

Beyond this, the Board of Governors has established its own mechanisms for regular review, including of its own individual members. The University's approach to the continuous review and evaluation of its governance arrangements were cited as examples of good practice by the Committee of University Chairmen (CUC) in its publication entitled *Guide for members of Higher Education Governing Bodies in the UK, 2009*.

**Section 12 Appendix 1** is the template for the annual self-evaluation used by the Board of Governors and its committees.

CUC guidance encourages each Board of Governors to review its effectiveness regularly. Not less than every four years, a Board should undertake a formal and rigorous evaluation of its own effectiveness, and that of its committees.

The next review of the effectiveness of the Board and its committees will be undertaken in 2015. Effectiveness should be measured against both the new CUC *Higher Education Code of Practice*, published in 2014, and the Statement of Primary Responsibilities, to which the Board agreed at its meeting on 30 March 2005 to subscribe.