Code of Corporate Governance and Governors Handbook

3(iii) Terms of Reference and Membership: Board of Governors

## TERMS OF REFERENCE FOR THE BOARD OF GOVERNORS

- 1. The Board of Governors shall be responsible for: (Articles of Government para 3(i))
  - (a) the determination of the educational character and mission of the University and for oversight of its activities;
  - (b) the effective and efficient use of resources, the solvency of the University and the Corporation and for safeguarding their assets;
  - (c) approving annual estimates of income and expenditure;
  - (d) the appointment, assignment, grading, appraisal, development, suspension, dismissal and determination of pay and conditions of service of the Vice-Chancellor, the University Secretary and Registrar and the holders of such other senior posts as the Board of Governors may determine;
  - (e) after consultation with the Vice Chancellor, setting a framework for the pay and conditions of service of other staff.
- 2. The Board of Governors shall not, however, delegate the following: (Articles of Government para 5(iv))
  - (a) the determination of the educational character and mission of the University;
  - (b) the approval of the University's Strategic Plan and annual corporate plan;
  - (c) the approval of the annual estimates of income and expenditure;
  - (d) ensuring the solvency of the University and the Corporation and the safeguarding of their assets;
  - (e) the appointment or dismissal of the Vice-Chancellor;
  - (f) the varying or revoking of these Articles.
- 3. The quorum for meetings of the Board of Governors shall be half of the membership. A majority of quorum present shall be Independent Governors. If a meeting is otherwise quorate, but less than a majority of the members present are independent members, a majority of the independent members present shall be able to require that a decision is deferred to the next meeting. No decision shall be deferred more than once under this provision.

Code of Corporate Governance and Governors Handbook

3(iii) Terms of Reference and Membership: Board of Governors

## MEMBERSHIP OF THE BOARD OF GOVERNORS

4. The Board's membership is composed as follows:

Independent members	12
Co-opted external Governors	2
Staff Governors	2
Vice-Chancellor	1
Student Governor	1
Total	18