Code of Corporate Governance and Governors Handbook 6(iv) Role and responsibilities of the Chairman

## ROLE AND RESPONSIBILITIES OF THE CHAIR OF THE BOARD OF GOVERNORS

- 1. The Chair is responsible for the leadership of the Board of Governors and ultimately to the stakeholders for its effectiveness. As Chair of its meetings he/she should promote its wellbeing and efficient operation, ensuring that its members work together effectively and have confidence in the procedures laid down for the conduct of business.
- 2. The Chair should take particular care to ensure that the Board of Governors observes the principles of public life, and that its committees, which play a central role in the proper conduct of the Board's business, report back appropriately. The Chair is also ultimately responsible for ensuring that the Board operates effectively, discusses those issues which it needs to discuss, and dispatches its responsibilities in a business-like way.
- 3. Through leadership of the Board of Governors, the Chair plays a key role in the business of the University, but should not be drawn into the day-to-day executive management. For the Board to be effective, there must be a constructive and challenging working relationship between the Chair and the Vice-Chancellor. This relationship will depend on the personalities involved, but needs to be acknowledged by both that the roles of Chair and Vice-Chancellor are formally distinct. The relationship should be mutually supportive, but must incorporate the checks and balances imposed by the different roles each has within the University's Instrument and Articles of Government.

Source: Clerk to the Governors